

Q3 Financial Highlights Sales \$296.1 million Earnings Per Share \$0.01 Net Income \$0.4 million EBITDA \$7.5 million

Quarterly Report Ending December 31, 2014





# **Management's Discussion and Analysis**

### For the three and nine months ended December 31, 2014 and 2013

This Management's Discussion and Analysis ("MD&A") of Taiga Building Products Ltd. ("Taiga" or the "Company") has been prepared based on information available as at February 5, 2015 and should be read in conjunction with the unaudited condensed interim consolidated financial statements and the corresponding notes thereto for the three and nine months ended December 31, 2014 and 2013. This discussion and analysis provides an overview of significant developments that have affected Taiga's performance during the three and nine months ended December 31, 2014.

The financial information reported herein has been prepared in accordance with International Financial Reporting Standards ("IFRS"), which is the required reporting framework for Canadian publicly accountable enterprises, and is expressed in Canadian dollars.

Taiga's consolidated financial statements and the accompanying notes included within this report include the accounts of Taiga and its subsidiaries. Unless otherwise noted, all references in this MD&A to "dollars" or "\$" are to Canadian dollars.

Unless otherwise noted, there are no material changes to the Company's contractual obligations and risks and uncertainties as described in its management's discussion and analysis for the year ended March 31, 2014.

Additional information relating to the Company including the Company's Annual Information Form dated June 27, 2014 can be found on SEDAR at <u>www.sedar.com</u>.



### Forward-Looking Statements:

This MD&A contains certain forward-looking information and statements relating, but not limited, to future events or performance and strategies and expectations of Taiga. Forward-looking information typically contains statements with words such as "consider", "anticipate", "believe", "expect", "plan", "intend", "likely", "may", "will", "should", "predict", "potential", "continue" or similar words suggesting future outcomes or statements regarding expectations, beliefs, plans, objectives, assumptions, intentions or statements about future events or performance. Examples of such forward-looking statements within this document include statements relating to: the Company's perception of the building products industry and markets in which it participates and anticipated trends in such markets in any of the countries in which the Company does business; the Company's anticipated business operations, inventory levels and ability to meet order demand; the Company's anticipated ability to procure products and its relationship with suppliers; sufficiency of cash flows; and outcome of litigation. Readers should be aware that these statements are subject to known and unknown risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These forward-looking statements reflect management's current expectations or beliefs and are based on information currently available to Taiga and although Taiga believes it has a reasonable basis for making the forward-looking statements included in this document, readers are cautioned not to place undue reliance on such forward-looking information. By its nature, the forwardlooking information of Taiga involves numerous assumptions and inherent risks and uncertainties, both general and specific, that contribute to the possibility that the predictions, forecasts and other forward-looking statements will not occur. These factors include, but are not limited to: changes in business strategies; the effects of litigation, competition and pricing pressures; changes in operational costs; changes in laws and regulations, including tax, environmental, employment, competition, anti-terrorism and trade laws and Taiga's anticipation of and success in managing the risks associated with the foregoing; and other risks detailed in this MD&A and Taiga's filings with the Canadian securities regulatory authorities available at www.sedar.com. These forward-looking statements speak only as of the date of this discussion and analysis. Taiga does not undertake, and specifically disclaims, any obligation to update or revise any forward looking information, whether as a result of new information, future developments or otherwise, except as required by applicable law.

### Non-IFRS Financial Measure:

In this MD&A, reference is made to EBITDA, which represents earnings before interest, taxes, and amortization. As there is no generally accepted method of calculating EBITDA, the measure as calculated by Taiga might not be comparable to similarly titled measures reported by other issuers. EBITDA is presented as management believes it is a useful indicator of a company's ability to meet debt service and capital expenditure requirements and because management interprets trends in EBITDA as an indicator of relative operating performance. EBITDA should not be considered by an investor as an alternative to net income or cash flows as determined in accordance with IFRS. Reconciliations of EBITDA to net earnings reported in accordance with IFRS are included in this MD&A.

### Market and Industry Data:

Unless otherwise indicated, the market and industry data contained in this MD&A is based upon information of independent industry and government publications and management's knowledge of, and experience in, the markets in which the Company operates. While management believes this data to be reliable, market and industry data is subject to variation and cannot be verified with complete certainty due to limits on the availability and reliability of raw data, the voluntary nature of the data gathering process and other limitations and uncertainties inherent in any statistical survey. The Company has not independently verified any of the data from third party sources referred to in this MD&A obtained from third party sources.



# 1. Business Overview

Taiga is the largest independent wholesale distributor of building products in Canada. Taiga distributes building products in Canada, the United States and overseas. As a wholesale distributor, Taiga maintains substantial inventories of building products at fifteen strategically located distribution centres throughout Canada and two distribution centres in California. In addition, Taiga regularly distributes through the use of third party reload centres. Taiga also owns and operates three wood preservation plants that produce pressure-treated wood products. Factors that affect Taiga's year-over-year profitability include, among others, sales levels, price fluctuations and product mix.

Taiga's primary market is Canada. Taiga expects the Canadian housing market in calendar year 2015 to remain flat compared to calendar year 2014.

Taiga's secondary market, the United States, continues to show signs of recovery from the US housing depression. The Company expects the United States housing market to continue to improve in the 2015 calendar year. See Item 11 "Outlook".

## 2. Results of Operations

### Sales

The Company's consolidated net sales for the quarter ended December 31, 2014 were \$296.1 million compared to \$264.1 million over the same period last year. The 12% increase in sales was primarily the result of stronger demand in all major markets, especially in Canada.

The Company's sales of dimension lumber and panel, as a percentage of total sales, decreased to 66.9% for the quarter ended December 31, 2014 compared to 67.0% for the same period last year. Allied, engineered and treated wood product sales, as a percentage of total sales, increased to 33.1% this quarter from 33.0% during the same period last year.

Consolidated net sales for the nine months ended December 31, 2014 were \$1,054.4 million compared to \$944.8 million over the same period last year. The increase in sales by \$109.6 million or 12% was primarily the result of stronger demand in all major markets. In addition, the first quarter's sales were positively impacted by the release of pent-up customer demand arising from the severe winter conditions experienced in the previous fiscal year.

The Company's sales of dimension lumber and panel, as a percentage of total sales, decreased to 60.8% for the nine months ended December 31, 2014 compared to 61.3% for the same period last year. Allied, engineered and treated wood product sales, as a percentage of total sales, increased to 39.2% this quarter from 38.7% during the same period last year. Sales by segments are as follows:

	TI	nree mont Decemb	ths ended per 31,		Nine months ended December 31,					
	2014		2013		2014		2013			
	\$000's	%	\$000's	%	\$000's	%	\$000's	%		
Canada	271,945	91.9	239,434	90.7	973,722	92.3	872,777	92.4		
United States	24,127	8.1	24,647	9.3	80,675	7.7	72,031	7.6		

During the quarter ended December 31, 2014, Taiga's Canadian operations had export sales of \$62.0 million (2013 – \$48.4 million). For the nine month period ended December 31, 2014, Canadian operations had export sales of \$185.8 million (2013 – \$153.1 million). These export sales were primarily to the United States and Asia, and are included as part of the Canadian segment in the table above.



### Gross Margin

Gross margin for the quarter ended December 31, 2014 increased to \$24.2 million from \$20.8 million over the same period last year. Gross margin percentage for the quarter increased to 8.2% compared to 7.9%. The gross margin percentage from last year's third quarter was negatively impacted by the increase in inventory reserve related to mark to market adjustments.

Gross margin for the nine months ended December 31, 2014 increased to \$91.7 million from \$75.9 million over the same period last year. Gross margin percentage for the nine months increased to 8.7% compared to 8.0% over the same period last year. The gross margin percentage was lower in last year's period due to a steep decline in commodity prices.

### Expenses

Distribution expense for the quarter ended December 31, 2014 increased to \$5.6 million compared to \$4.7 million over the same period last year. For the nine month period ended December 31, 2014, distribution expenses increased to \$15.9 million compared to \$13.6 million over the same period last year. These increases were mainly due to higher delivery and warehousing expenses to support higher sales volumes.

Selling and administration expense for the quarter ended December 31, 2014 increased to \$12.4 million compared to \$10.8 million over the same period last year due to higher compensation costs. Selling and administration expense for the nine months ended December 31, 2014 increased to \$41.5 million compared to \$37.2 million for the same period last year mainly due to higher compensation costs.

Finance expense was \$1.5 million for both quarters ended December 31, 2014 and 2013. Finance expense for the nine months ended December 31, 2014 decreased to \$4.8 million compared to \$5.3 million for the same period last year.

Subordinated debt interest expense was \$4.1 million for both quarters ended December 31, 2014 and 2013. Subordinated debt interest expense was \$12.3 million for the nine months ended December 31, 2014 and 2013.

Other income was \$0.2 million for the quarter ended December 31, 2014 compared to \$0.1 million for the same period last year. Other income for the nine months ended December 31, 2014 was less than \$0.1 million compared to \$0.6 million for the same period last year.

### Net Earnings (Loss)

Net earnings for the quarter ended December 31, 2014 were \$0.4 million compared to a loss of \$0.5 million over the same period last year. Net earnings for the nine month period ended December 31, 2014 were \$11.6 million compared to \$5.0 million for the same period last year.

### EBITDA

EBITDA for the quarter ended December 31, 2014 was \$7.5 million compared to \$6.5 million for the same period last year. For the nine month period ended December 31, 2014, EBITDA was \$37.4 million compared to \$28.8 million for the same period last year. Reconciliation of net income to EBITDA is as follows:

	Three mont Dece	Nine months ended December 31,		
(in thousands of dollars)	2014	2013	2014	2013
Net earnings (loss)	408	(515)	11,646	4,972
Income taxes	481	426	5,596	3,214
Finance and subordinated debt interest expense	5,542	5,543	17,030	17,568
Amortization	1,073	1,029	3,082	3,052
EBITDA	7,504	6,483	37,354	28,806



# 3. Cash Flows

### **Operating Activities**

Cash flows from operating activities for the quarter ended December 31, 2014 increased to \$19.3 million from \$17.3 million for the same period last year primarily due to higher net earnings and changes in non-cash working capital. Cash flows from operating activities for the nine months ended December 31, 2014 decreased to \$76.2 million from \$82.1 million during the same period last year primarily due to changes in non-cash working capital partially offset by higher net earnings.

### **Investing Activities**

Investing activities used cash of \$0.4 million during the three months ended December 31, 2014 compared to \$0.6 million for the same period last year. Investing activities used cash of \$0.9 million for the nine months ended December 31, 2014 compared to \$4.3 million during the same period last year which included the purchase of previously leased properties in Regina, Saskatoon and Winnipeg for a total purchase price of \$3.0 million.

### **Financing Activities**

Financing activities used cash of \$4.8 million during the three months ended December 31, 2014 compared to \$4.7 million during the same period last year. Financing activities used cash of \$14.3 million during the nine months ended December 31, 2014 compared to \$14.0 million during the same period last year. Changes between the comparative periods were primarily due to higher amount of repayment of obligations under finance leases as a result of the February 2014 sale and leaseback transaction.

# 4. Summary of Quarterly Results

		Fiscal 2015 Fiscal 2						Fiscal 2013
(in thousands of dollars, except per share amount in dollars)	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4
Sales	296,072	383,559	374,766	249,451	264,081	344,924	335,803	259,596
Net earnings (loss)	408	5,660	5,578	104	(515)	3,974	1,513	365
Earnings (loss) per share <sup>(1)</sup>	0.01	0.17	0.17	0	(0.02)	0.12	0.05	0.01
EBITDA	7,504	13,679	16,171	8,018	6,483	12,732	9,591	7,500

Notes:

(1) The amounts are identical on a basic and fully-diluted per share basis. Earnings (loss) per share is calculated using the weightedaverage number of shares.

### Seasonality

Taiga's sales are subject to seasonal variances that fluctuate in accordance with the normal home building season. Taiga generally experiences higher sales in the first and second quarters and reduced sales in the late fall and winter during its third and fourth quarters of each fiscal year.



# 5. Liquidity and Capital Resources

### **Revolving Credit Facility**

On November 25, 2013, the Company renewed its senior credit facility with a syndicate of lenders led by JPMorgan Chase Bank (the "Facility"). The Facility has been increased from \$200 million to \$225 million, with an option to increase the limit by up to \$50 million. The Facility continues to charge interest at variable rates plus variable margins, is secured by a first perfected security interest in all personal property of the Company and certain of its subsidiaries, and will mature on November 25, 2018. Taiga's ability to borrow under the Facility is based upon a defined percentage of accounts receivable and inventories. The terms, conditions, and covenants of the Facility have been met as at December 31, 2014.

Taiga expects to meet its future cash requirements through a combination of cash generated from operations and its credit facilities. However, any severe weakening of the Canadian housing market driving reduced product demand or a significant increase in bad debts in accounts receivable could adversely impact the Company's liquidity in the short term.

### **Working Capital**

Working capital as at December 31, 2014 increased to \$77.8 million from \$65.5 million as at March 31, 2014 due to decreased revolving credit facility partially offset by lower current assets. Taiga believes that current levels are adequate to meet its working capital requirements.

### **Summary of Financial Position**

(in thousands of dollars)	December 31, 2014	December 31, 2013	March 31, 2014
Current Assets	219,925	193,650	269,006
Current Liabilities (excluding Revolving Credit Facility)	(74,258)	(59,229)	(75,231)
Revolving Credit Facility	(67,842)	(87,049)	(128,241)
Working Capital	77,825	47,372	65,534
Long Term Assets	46,197	53,901	46,834
Long Term Liabilities (excluding Subordinated Notes)	(35,435)	(26,796)	(36,806)
Subordinated Notes	(128,834)	(128,834)	(128,834)
Shareholders' Deficiency	(40,247)	(54,357)	(53,272)

### Assets

Total assets were \$266.1 million as at December 31, 2014 compared to \$315.8 million as at March 31, 2014. The decrease was primarily the result of decreased inventories and accounts receivable.

Accounts receivable decreased to \$89.2 million as at December 31, 2014 from \$118.9 million as at March 31, 2014 primarily due to timing of cash receipts.

Inventories decreased to \$129.3 million as at December 31, 2014 compared to \$148.8 million as at March 31, 2014 primarily due to seasonal drawdown of products.

### Liabilities

Total liabilities decreased to \$306.4 million as at December 31, 2014 from \$369.1 million as at March 31, 2014. The decrease was primarily due to a lower balance owing on the Facility.



### **Outstanding Share Data**

The Company has only one class of shares outstanding, its common shares without par value. On February 5, 2015, there were 32,414,278 common shares outstanding.

### **Dividend Policy**

In accordance with Taiga's dividend policy set on October 15, 2008 the Company generally intends to pay dividends each year on its common shares equal to 25% of the prior fiscal year's net earnings. These dividends will be in two instalments of 12.5% on each July 15 (or first business day thereafter) and each January 15 (or first business day thereafter) and are to be paid to the shareholders of record on June 30 and December 31 (or first business day thereafter). The payment of any dividends by the Company is subject to the discretion of its board of directors and subject to its determination of the Company's capital and operational requirements, adequacy of reserves and compliance with contractual and legal requirements.

The Board of Directors has decided not to declare and pay any dividend in respect of the 2014 fiscal year's net earnings.

### **History of Retained Earnings (Deficit)**

The following table shows Taiga's history of net earnings, dividends payouts, the impact of transition to IFRS, and the impact of the Stapled Unit conversion since fiscal year 2006:

						FY2006 to
	December 31, 3014	FY2014	FY2013	FY2012	FY2011	FY2010
(in thousands of dollars)	IFRS	IFRS	IFRS	IFRS	IFRS	CGAAP
Retained earnings (deficit), beginning	(68,600)	(73,676)	(83,180)	(86,904)	(90,590)	88,527
Net earnings	11,646	5,076	10,434	3,724	4,001	22,054
Common share dividends	-	-	(930)	-	(2,995)	(29,837)
Transition to IFRS	-	-	-	-	2,680	-
Issuance of Subordinated Notes	-	-	-	-	-	(171,334)
Deficit, ending	(56,954)	(68,600)	(73,676)	(83,180)	(86,904)	(90,590)

# 6. Commitments and Contingencies

### (a) <u>Outstanding Legal Matters</u>

The Company is involved in various non-material legal actions and claims arising in the course of its business. The financial impact individually or in aggregate resulting from these actions and claims is not expected to be significant. The individual and aggregate outcomes cannot be determined at this time.

### (b) <u>Executive Transition Agreements</u>

The Company has a transition agreement with one executive, which includes a consulting contract with terms of three years with an unspecified commencement date. The annual compensation for this contract, including both the fixed and variable portions, will range from a minimum of \$111,000 to a maximum of \$731,000. The Company is recording provisions associated with the contracts over the service terms. The accrued provision recorded as at December 31, 2014 was \$934,515 (March 31, 2014 - \$934,515). The fair value was determined by discounting the estimated future cash outflows arising after transition using a pre-tax discount rate of 4%.



# 7. Critical Accounting Policies and Estimates

The significant accounting policies of Taiga are described in Note 3 to the Company's audited consolidated financial statements for the fiscal year ended March 31, 2014.

The preparation of financial statements in conformity with IFRS requires management to make assumptions and estimates that affect the amounts reported in the financial statements and notes thereto. Financial results as determined by actual events could be different from those estimates. These estimates are described in the management's discussion and analysis for the year ended March 31, 2014 and there have been no material changes to such policies and estimates since that time.

# 8. Adoption of New and Amended Accounting Standards

### **Financial instruments**

Effective April 1, 2014, the Company has adopted the amendments to IAS 32, *Financial Instruments: Presentation* ("IAS 32") to address inconsistencies when applying the offsetting requirements. The adoption did not have any impact to the Company.

# 9. Off-Balance Sheet Arrangements

Taiga does not have off-balance sheet arrangements except for commitments under operating leases as discussed under "Commitments and Contingencies" in the Management's Discussion and Analysis for the fiscal year ended March 31, 2014.

For a detailed description of financial instruments and their associated risks, see Note 20 to the Company's audited consolidated financial statements for the fiscal year ended March 31, 2014.

# **10.** Disclosure Controls and Procedures and Internal Controls over Financial Reporting

Taiga's management is responsible for establishing and maintaining adequate disclosure controls and procedures and internal controls over financial reporting ("ICFR") to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external reporting purposes in accordance with IFRS.

The CEO and CFO of Taiga acknowledge responsibility for the design of ICFR and confirm that there were no changes in these controls that occurred during the quarter ended December 31, 2014 which materially affected, or are reasonably likely to materially affect the Company's ICFR.

# 11. Outlook

Taiga's financial performance is primarily dependent on the residential construction, renovation and repairs markets. These markets are affected by the strength or weakness in the general economy and as such are influenced by interest rates and other general market indicators.

In Canada, according to the Canada Mortgage and Housing Corporation ("CMHC") Housing Market Outlook, Canadian Edition for the fourth quarter 2014, housing starts are forecasted to total 189,500 in the 2015 calendar year. CMHC is reporting that housing starts will decrease to 187,100 in the 2016 calendar year.



In the United States, the National Association of Home Builders reported in February 2015 that housing starts are forecasted to total 1,169,000 units in the 2015 calendar year compared to 1,004,000 units in calendar year 2014.

# Taiga Building Products Ltd.

Condensed Interim Consolidated Financial Statements (Unaudited)

For the three and nine months ended December 31, 2014 and 2013 (in Canadian dollars)

#### NOTICE TO SHAREHOLDERS

Under National Instrument 51-102, Part 4, subsection 4.3(3)(a), if an auditor has not performed a review of the interim financial statements, they must be accompanied by a notice indicating that the financial statements have not been reviewed by an auditor.

The accompanying unaudited interim consolidated financial statements of Taiga Building Products Ltd. (the "Company") have been prepared by and are the responsibility of the Company's management.

The Company's independent auditor has not performed a review of these financial statements in accordance with the standards established by the Chartered Professional Accountants of Canada for a review of interim financial statements by an entity's auditor.

Condensed Consolidated Balance Sheets (Unaudited)

(in thousands of Canadian dollars)	D	ecember 31, 2014	ſ	December 31, 2013		March 31, 2014
Assets						
Current:	•		•		•	
Accounts receivable	\$	89,228	\$	71,054	\$	118,934
Inventories (Note 3)		129,339		121,402		148,843
Prepaid expenses		1,358		1,194		1,229
		219,925		193,650		269,006
Property, plant and equipment		43,087		49,731		44,045
Long-term receivable		762		887		814
Deferred tax assets		2,348		3,283		1,975
	\$	266,122	\$	247,551	\$	315,840
Liabilities and Shareholders' Deficiency						
Current:						
Revolving credit facility (Note 4)	\$	67.842	\$	87,049	\$	128,241
Accounts payable and accrued liabilities	Ŷ	66,093	Ŧ	50,546	Ŧ	66,652
Income taxes payable		5,700		6,361		5,866
Current portion of long-term debt		226		207		216
Current portion of finance lease obligation		2,239		2,115		2,497
		142,100		146,278		203,472
Leven terre debt		,		,		,
Long-term debt		1,395		1,470		1,480
Finance lease obligation		27,776		19,389		28,721
Deferred gain		4,250		3,852		4,537
Provisions		2,014		2,085		2,068
Subordinated notes (Note 6)		128,834		128,834		128,834
		306,369		301,908		369,112
Shareholders' Deficiency:						
Share capital (Note 7)		13,229		13,229		13,229
Accumulated other comprehensive income (Note 7)		3,478		1,118		2,099
		16,707		14,347		15,328
Deficit		(56,954)		(68,704)		(68,600)
		(40,247)		(54,357)		(53,272)
	\$	266,122	\$	247,551	\$	315,840

# Condensed Consolidated Statements of Earnings and Comprehensive Income (Unaudited)

		Three months ended December 31,				Nine months ended December 31,			
(in thousands of Canadian dollars, except per share amounts)		2014		2013		2014		2013	
Sales	\$	296,072	\$	264,081	\$	1,054,397	\$	944,808	
Cost of sales		271,836		243,297		962,711		868,878	
Gross margin		24,236		20,784		91,686		75,930	
Expenses:									
Distribution		5,567		4,707		15,905		13,564	
Selling and administration		12,445		10,766		41,533		37,223	
Finance (Note 8)		1,453		1,454		4,763		5,301	
Subordinated debt interest (Note 6)		4,089		4,089		12,267		12,267	
Other income		(207)		(143)		(24)		(611)	
		23,347		20,873		74,444		67,744	
Earnings (loss) before income tax		889		(89)		17,242		8,186	
Income tax expense (Note 5)		481		426		5,596		3,214	
Net earnings (loss) for the period	\$	408	\$	(515)	\$	11,646	\$	4,972	
Other comprehensive income for the period									
(Item that may be reclassified to net earnings)									
Exchange differences on translating foreign controlled entities	\$	984	\$	727	\$	1,379	\$	1,112	
Total comprehensive income for the period	\$	1,392	\$	212	\$	13,025	\$	6,084	
Basic and diluted net earnings (loss) per common share	\$	0.01	\$	(0.02)	\$	0.36	\$	0.15	
Weighted average number of common shares outstanding		32,414		32,414		32,414		32,414	

# Condensed Consolidated Statements of Changes in Shareholders' Deficiency (Unaudited)

### For the nine months ended December 31, 2013

		Accumulated Other Comprehensive							
(in thousands of Canadian dollars)	Sha	re Capital		Deficit		Income		Total	
Balance at March 31, 2013	\$	13,229	\$	(73,676)	\$	6	\$	(60,441)	
Net earnings		-		4,972		-		4,972	
Other comprehensive income		-		-		1,112		1,112	
Balance at December 31, 2013	\$	13,229	\$	(68,704)	\$	1,118	\$	(54,357)	

### For the nine months ended December 31, 2014

			Accumulated Other Comprehensive					
(in thousands of Canadian dollars)	Sha	re Capital		Deficit		Income		Total
Balance at March 31, 2014	\$	13,229	\$	(68,600)	\$	2,099	\$	(53,272)
Net earnings		-		11,646		-		11,646
Other comprehensive income		-		-		1,379		1,379
Balance at December 31, 2014	\$	13,229	\$	(56,954)	\$	3,478	\$	(40,247)

# Condensed Consolidated Statements of Cash Flows (Unaudited)

	Three months ended December 31,			Nine months ended December 31,			
(in thousands of Canadian dollars)	2014		2013		2014		2013
Cash provided by (used in):							
Operating:							
Net earnings (loss)	\$ 408	\$	(515)	\$	11,646	\$	4,972
Adjustments for non-cash items							
Amortization	1,073		1,029		3,082		3,052
Income tax expense	481		426		5,596		3,214
Mark-to-market adjustment on financial instruments	(26)		(96)		36		(17)
Change in provisions	(18)		(17)		(54)		(51)
(Gain) loss on asset disposal	(55)		1		(76)		(126)
Amortization of deferred gain	(96)		(86)		(287)		(427)
Finance and subordinated debt interest expense	5,542		5,543		17,030		17,568
Interest paid	(1,374)		(1,329)		(4,520)		(4,885)
Income tax paid	-		(17)		(6,070)		(5,080)
Changes in non-cash working capital (Note 11)	13,347		12,388		49,794		63,893
Cash flows from operating activities	19,282		17,327		76,177		82,113
Investing:							
Purchase of property, plant and equipment	(453)		(640)		(1,015)		(4,314)
Proceeds from disposition of property, plant and equipment	83		5		145		12
Cash flows used in investing activities	(370)		(635)		(870)		(4,302)
Financing:							
Repayment of long-term debt	(56)		(51)		(162)		(152)
Repayment of obligations under finance leases	(652)		(530)		(1,904)		(1,582)
Subordinated notes interest paid	(4,089)		(4,089)		(12,267)		(12,267)
Cash flows used in financing activities	(4,797)		(4,670)		(14,333)		(14,001)
Effect of changes in foreign currency on Revolving Credit Facility	(575)		(373)		(575)		(636)
Net decrease in Revolving Credit Facility	13,540		11,649		60,399		63,174
Revolving Credit Facility, beginning	(81,382)		(98,698)		(128,241)		(150,223)
Revolving Credit Facility, ending	\$ (67,842)	\$	(87,049)	\$	(67,842)	\$	(87,049)

### 1. Nature of Operations

Taiga Building Products Ltd. ("Taiga" or the "Company") is an independent wholesale distributor of building products in Canada and the United States. Taiga operates within two reportable geographic areas, Canada and the United States. The Company's shares and subordinated notes (the "Notes") are listed for trading on the Toronto Stock Exchange.

Taiga is a Canadian corporation and its registered and records office is located at 1000 Cathedral Place, 925 West Georgia Street, Vancouver, British Columbia, Canada V6C 3L2.

# 2. Basis of Preparation

### (a) <u>Statement of compliance</u>

These condensed interim consolidated financial statements (the "Financial Statements") are prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"). Therefore, these financial statements comply with International Accounting Standards ("IAS") 34, *Interim Financial Reporting*.

These Financial Statements follow the same accounting policies and methods of application as our most recent annual financial statements. Accordingly, they should be read in conjunction with the annual consolidated financial statements for the year ended March, 31, 2014, which have been prepared in accordance with IFRS as issued by the IASB.

These Financial Statements were authorized for issue on February 5, 2015 by the board of directors of the Company.

### (b) Basis of Consolidation

These Financial Statements include the accounts of Taiga Building Products Ltd. and its subsidiaries. Subsidiaries are those entities which the Company controls by having the power to govern the financial and operational policies of the entity. Inter-company transactions and balances have been eliminated.

### (c) Basis of Measurement

These Financial Statements have been prepared on an accrual basis and are based on historical costs, modified where applicable.

### (d) <u>Revolving Credit Facility</u>

Revolving credit facility consists of cash on hand less cheques issued and the Company's outstanding revolving credit facility balance. Taiga's cash flow statement reflects the net change in its revolving credit facility. The revolving credit facility forms an integral part of Taiga's cash management and fluctuates directly as a result of cash flows from operating, investing and financing activities.

### (e) <u>Seasonality</u>

The Company operates in a seasonal industry that generally experiences higher sales in the first and second quarters and reduced sales in the late fall and winter during its third and fourth quarters of each fiscal year. These Financial Statements include the presentation of the balance sheet as at December 31, 2013 for comparative purposes.

### (f) Adoption of New and Amended Accounting Standards

Effective April 1, 2014, the Company has adopted the amendments to IAS 32, *Financial Instruments: Presentation* ("IAS 32") to address inconsistencies when applying the offsetting requirements. The adoption did not have any impact to the Company.

### 3. Inventories

(in thousands of dollars)	December 31, 2014	December 31, 2013	March 31, 2014
Allied building products	30,256	28,472	35,082
Lumber products	81,505	73,550	90,698
Panel products	17,293	20,326	23,048
Production consumables	399	314	267
Inventory provision	(114)	(1,260)	(252)
Total	129,339	121,402	148,843

All of the Company's inventories are pledged as security for the revolving credit facility.

# 4. Revolving Credit Facility

(in thousands of dollars)	December 31, 2014	December 31, 2013	March 31, 2014
Revolving credit facility	68,990	88,373	129,600
Financing costs, net of amortization	(1,148)	(1,324)	(1,359)
Total	67,842	87,049	128,241

On November 25, 2013, the Company renewed its senior credit facility with a syndicate of lenders led by JPMorgan Chase Bank (the "Facility"). The Facility has been increased from \$200 million to \$225 million, with an option to increase the limit by up to \$50 million. The Facility continues to bear interest at variable rates plus variable margins, is secured by a first perfected security interest in all personal property of the Company and certain of its subsidiaries, and will mature on November 25, 2018. Taiga's ability to borrow under the Facility is based upon a defined percentage of accounts receivable and inventories. The terms, conditions, and covenants of the Facility have been met as at December 31, 2014.

## 5. Income Taxes

Income tax expense is comprised of:

		Three months ended December 31,		
(in thousands of dollars)	2014	2013	2014	2013
Current	757	3,076	5,905	6,396
Future	(276)	(2,650)	(309)	(3,182)
Total	481	426	5,596	3,214

## 6. Subordinated Notes

Under the terms of a notes indenture dated September 1, 2005 (the "Indenture") the Company's Notes are unsecured, bear interest at 14% per annum and mature on September 1, 2020. Interest on the Notes is payable on the 15th day following the end of each month as an annual interest sum divided by twelve. The aggregate principal amount of the Notes that may be issued under the Indenture is unlimited. The terms, conditions, and covenants of the Indenture have been met during the year ended December 31, 2014.

A company that is a significant shareholder holds 35.71% (2013 – 35.71%) of the outstanding Notes at December 31, 2014. An executive of this company is also a member of Taiga's Board of Directors. A discretionary trust whose beneficiary is a Taiga director indirectly holds 17.20% (2013 - \$17.20%) of the outstanding Notes of Taiga at December 31, 2014.

During the three months ended December 31, 2014, the amount of interest incurred for these related parties was \$1,190,182 (2013 - \$1,190,182) and \$775,392 (2013 - \$775,392), respectively. For the nine months ended December 31, 2014, interest incurred for these related parties were \$3,570,546 (2013 - \$3,570,546) and \$2,326,176 (2013 - \$2,326,176), respectively.

# 7. Shareholders' Deficiency

### (a) <u>Authorized Share Capital</u>

Unlimited common shares without par value, unlimited class A common shares without par value, and unlimited class A and class B preferred shares without par value.

### (b) <u>Common Shares Issued</u>

(in thousands of dollars, except number of shares)	Number of Shares	Amount
Balance, December 31, 2014, December 31, 2013 and March 31, 2014	32,414,278	13,229

### (c) <u>Accumulated Other Comprehensive Income</u>

Accumulated other comprehensive income consists of exchange differences arising on translation of subsidiaries that have a functional currency other than the Canadian dollar.

### (d) Stock Options and Warrants

Taiga does not have stock options or warrants outstanding and has not granted or cancelled options or warrants during the current or prior period.

### (e) <u>Dividends</u>

In accordance with Taiga's dividend policy set on October 15, 2008, the Company generally intends to pay dividends each year on its common shares equal to 25% of the prior fiscal year's net earnings. These dividends are normally paid in two instalments of 12.5% on each July 15 (or first business day thereafter) and each January 15 (or first business day thereafter) and are to be paid to the shareholders of record on June 30 and December 31 (or first business day thereafter). The payment of any dividends by the Company is subject to the discretion of its board of directors and subject to its determination of the Company's capital and operational requirements, adequacy of reserves and compliance with contractual and legal requirements.

The Board of Directors has decided not to declare and pay any dividend in respect of the 2014 fiscal year's net earnings.

### 8. Finance Expense

The finance expense is comprised of:

	Three month Decembe		Nine months ended December 31,	
(in thousands of dollars)	2014	2013	2014	2013
Interest on revolving credit facility and other short term liabilities	851	949	2,928	3,711
Interest on finance leases and long-term debt	534	393	1,624	1,214
Amortization of financing costs	68	112	211	376
Total	1,453	1,454	4,763	5,301

# 9. Commitments and Contingencies

### (a) Outstanding Legal Matters

The Company is involved in various non-material legal actions and claims arising in the course of its business. The financial impact individually or in aggregate resulting from these actions and claims is not expected to be significant. The individual and aggregate outcomes cannot be determined at this time.

### (b) <u>Executive Transition Agreements</u>

The Company has a transition agreement with one executive, which includes a consulting contract with terms of three years with an unspecified commencement date. The annual compensation for this contract, including both the fixed and variable portions, will range from a minimum of \$111,000 to a maximum of \$731,000. The Company is recording provisions associated with the contracts over the service terms. The accrued provision recorded as at December 31, 2014 was \$934,515 (March 31, 2014 - \$934,515). The fair value was determined by discounting the estimated future cash outflows arising after transition using a pre-tax discount rate of 4%.

## **10.** Financial Instruments

The following table summarizes the carrying values of the Company's financial instruments:

(in thousands of dollars)	December 31, 2014	March 31, 2014
Held for trading	(24)	17
Loans and receivables	89,990	119,731
Other financial liabilities	(294,381)	(356,641)

The carrying amounts of accounts receivable and accounts payable approximate their fair values due to the short term to maturity of these instruments. The carrying amounts of the revolving credit facility and long-term debt approximate their fair values as these liabilities bear interest at variable market rates.

The carrying amount and fair values of finance lease obligations are as follows:

(in thousands of dollars)	December 31, 2014	March 31, 2014
Carrying amount	30,015	31,218
Fair value	29,812	30,981

The fair value of the finance lease obligations was determined using current borrowing rates for similar debt instruments.

The carrying amount and fair values of the subordinated notes are as follows:

(in thousands of dollars)	December 31, 2014	March 31, 2014
Carrying amount	128,834	128,834
Fair value	137,865	137,852

The fair value of the subordinated notes was determined based on closing price of the notes which are traded on the Toronto Stock Exchange.

The carrying amount of derivative financial instrument assets and liabilities are equal to their fair values as these instruments are re-measured to their fair values at each reporting date as follows:

(in thousands of dollars)	December 31, 2014	March 31, 2014
Lumber futures	41	17
Interest swap	(65)	-

Financial instruments measured at fair value are classified into one of three levels in the fair value hierarchy according to the relative reliability of the inputs used to estimate the fair values. The three levels of the fair value hierarchy are:

Level 1 – based on quoted prices in active markets for identical assets or liabilities;

Level 2 – based on inputs other than quoted prices that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices); or

Level 3 – applies to assets and liabilities for inputs that are not based on observable market data, which are unobservable inputs.

Derivative financial instrument assets and liabilities are classified as level 2.

# 11. Changes in Non-Cash Working Capital

	Three mont Decemb	Nine months ended December 31,		
(in thousands of dollars)	2014	2013	2014	2013
Decrease in accounts receivable	38,222	45,939	29,670	65,065
(Increase) Decrease in inventories	(1,747)	(12,056)	19,504	36,314
(Increase) Decrease in prepaid expenses and other	(416)	(114)	(230)	123
Effect of foreign exchange on working capital	1,393	933	1,717	1,582
Decrease in AP & accrued liabilities	(24,105)	(22,314)	(867)	(39,191)
Total	13,347	12,388	49,794	63,893

# 12. Segmented Information

Taiga operates within one business segment and has two reportable geographic areas as follows:

	Three months ended December 31,			Ν	ine mont Decemb	hs ended oer 31,		
	2014		2013		2014		2013	
	\$000's	%	\$000's	%	\$000's	%	\$000's	%
Canada	271,945	91.9	239,434	90.7	973,722	92.3	872,777	92.4
United States	24,127	8.1	24,647	9.3	80,675	7.7	72,031	7.6

During the quarter ended December 31, 2014, Taiga's Canadian operations had export sales of \$62.0 million (2013 – \$48.4 million). For the nine month period ended December 31, 2014, Canadian operations had export

sales of \$185.8 million (2013 – \$153.1 million). These export sales were primarily to the United States and Asia, and are included as part of the Canadian segment in the table above.